Module 4: Analysing and documenting process and energy flows Understanding the situation at hand





At the end of this module you will be able to...

- Analyse and document material and energy flows in your company
- Develop Energy Balance by quantities and costs of flow

Resources

- EMAS EASY
- Eco mapping Handbook



Purpose of process flow mapping

- To lay ground-work for tracking energy sources and establishing energy management system framework for promoting responsible usage and prevention of adverse impacts on environment
- To support identification and documentation of energy losses related to entire range of production processes, products, non-product outputs (NPO) activities under purview of your company

Higg FEM Level-1 Question-1

• Track all energy sources

Concept of process flow mapping

- Apply systematic step-by-step approach towards understanding process and energy flows;
- Understand which energy types are used and which are the energy users within your site;
- Set boundaries regarding external operations that your company can/should/wants to influence

For example

- Energy produced by sub-contractor within premise of the company
- GHG emissions related to solid waste incineration by 3rd party
 - ✓ this might be needed to qualify for Higg FEM Level-3 in Air Emissions to divert solid waste from incineration without energy recovery or landfill

Mapping your processes and energy flows

Important: Set the boundaries of your system



Benefits of process flow mapping

- Gain general overview of production process
- Identify all relevant process steps, intermediary products, most important and/or critical materials
- Create basis for
 - ✓ systematically analysing inputs and outputs (both desired products and NPOs/wastes)
 - ✓ visualizing quantities and costs (for mass balancing)
 - ✓ documenting GHG emissions
- Localize optimization potentials and areas
- Improve process communication inside your company
- Establish reference for planning, monitoring and reporting

Practical mapping tools

Eco-mapping



Process flow diagram



Sankey diagram



- simple, practical tool for visualization of process flows
- good to use in resource efficiency, energy efficiency, OSH etc. for
 - ✓ identifying and documenting the prevalent situation and issues
 - identifying and analysing common issues and priority
 - \checkmark selecting and planning areas for improvement
 - ✓ monitoring progress of implementation
 - \checkmark auditing and reporting



How to proceed

- Use existing ground and floor plans to facilitate identification and visualization of environmental problems ("critical situations/ hot spots") within a company
- Consider using different maps to create a useful multilayer set of graphical information (e.g., for chemicals, water, energy, air, wastes)
- Prepare or verify during an initial company/site walkthrough
- Collect and fill in additional information, using guiding questions and observations on site





How to proceed



Also take into consideration general location of your company in the area

- \checkmark Any water bodies around the compound?
- ✓ Housing areas? Schools?
- ✓ Neighbouring industries?
- $\checkmark\,$ Roads used by company
- ✓ Other...



Example



Practical tips

- Decide and agree on your own standard symbols beforehand
- Use consistently in all maps
- Indicate gravity of observed "hotspots"
 - Hatched lines: small problem (area to be monitored, problem to be studied)
 - ✓ Circle: large problem (stop, corrective action)
 - ✓ The more serious the problem: the thicker or larger the circle or symbol





Example: Textile unit, Narayanganj, Bangladesh



Process flow diagrams

Used to

- Document...
 - ✓ Processes/process steps
 - ✓ Interconnection between process steps
 - ✓ Process inputs
 - ✓ Intermediary and final products
 - ✓ Non-product outputs (NPOs)
- prepare mass balance and/or cost analysis
 - ✓ Indicate quantifies and/or value of inputs, outputs, non-product outputs





- Processes/process steps represented by squares
- Flows represented by arrows
- Inputs (raw materials, water, energy, chemicals) on one side
- Main input comes from above
- Intermediary products located below each process
- NPOs as output to right side
- Final product leaving process



Practical tips



First get an overview ...



... then a blow up of major process steps...



... and finally allocate percentages and absolute quantities to flows...



Using your flowchart information



Input/Output flow – Sankey Diagram, by quantities



Input/Output flow – Sankey Diagram, by quantities



Exercise – "The Textile Company"

Objective

- To identify and map energy flows in a company's operations
 - \checkmark using tools such as flow diagrams and eco-maps for visualization and documentation

Exercise (layout of Textile Company)



Tasks in your group

- 1. Document the process & energy flow
- 2. Point out possible NPOs and energy hotspots in an Eco-map (defined as areas which represent energy losses or immediate risk to environment)
- 3. Identify the internal key stake holders and decide who should be involved into the company's energy management team
- 4. What changes would you make to your on-site assessment plan?
- 5. Point out areas where you need in depth analysis
- 6. Present your findings in plenary

Total time 90 minutes

For further consideration regarding NPOs

- Which inputs (raw materials, energy, water, others) are used in production process?
- Which of these inputs do not end up in the final product (i.e. are Non-Product Output)?
- Who is directly or indirectly involved in the generation and handling of which of these NPOs?
- What are the potential environmental, safety & health and other impacts of these NPOs?
- Which possible costs are caused by the NPOs?
- Which information is required inside the company to assess the impacts and quantify the costs of NPOs?



- Documenting the energy flows including all inputs, process, and outputs (and wastes), helps in identifying non product outputs along the whole factory.
- Assigning quantities and costs to the energy and material flows allows to develop an energy balance which becomes basis for identification of significant energy uses and costs
- Process and energy mapping must be conducted on the production floor involving all relevant staffs and workers. This also helps in raising awareness in the organization on critical energy aspects
- Process / Eco maps and Energy Balance can be used for further planning and monitoring of energy performance as well

Plan Next steps

- Conduct company/site walk-through
- Prepare eco-map(s)
 - Involve your staff and workers on-site
- Compile process and energy flow diagram
 - showing inputs, outputs, processes, process boundaries, products and nonproduct outputs
- Develop sankey diagram
 - Display energy balance by quantities and costs of flow

Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ) GmbH

Registered offices Bonn and Eschborn

Friedrich-Ebert-Allee 32 + 36 53113 Bonn, Germany T +49 228 44 60 - 0 F +49 228 44 60 - 17 66

E info@giz.de I www.giz.de Dag-Hammarskjöld-Weg 1 - 5 65760 Eschborn, Germany T +49 61 96 79 - 0 F +49 61 96 79 - 11 15

